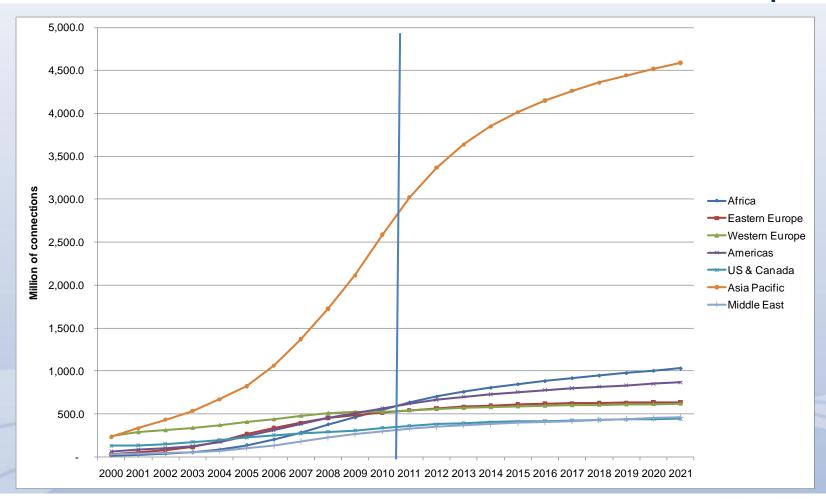
ESA Project Objectives

- To optimise the role of satellites in support of terrestrial mobile networks, and to maximise the likelihood of (satellite services) take-up:
 - Identify market opportunities & impact
 - Synergies & implementation options
 - Determine cost effectiveness
 - Determine required actions to make satellite integration a reality
 - Disseminate the findings
- Project current status
 - Market & Technology analysis complete
 - Suggests opportunities in broadcast/mobile video content crucial



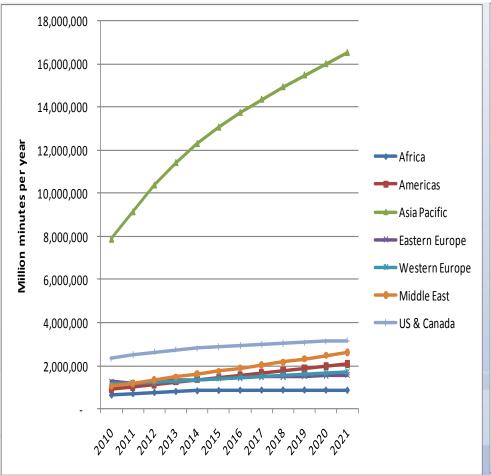
Market Opportunities: Continued growth in mobile subscriptions

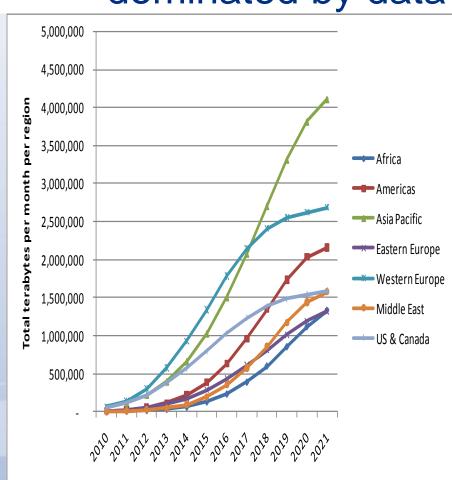


Global total of 8.6 billion connections in 2021



Market Opportunities: Usage growth large & dominated by data



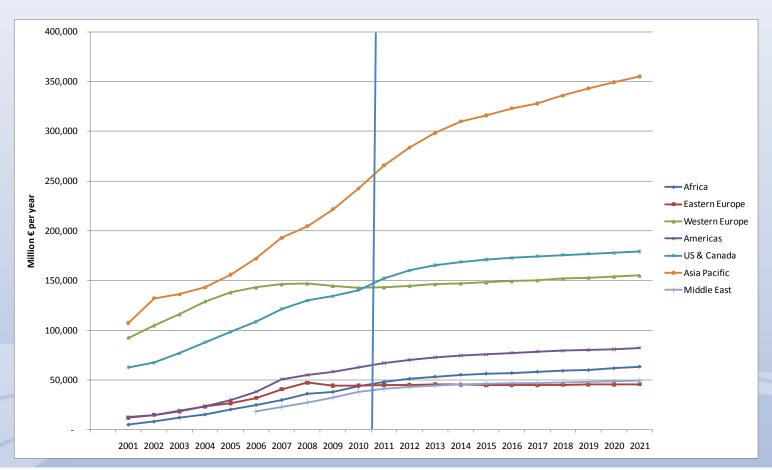


Source: Wireless Intelligence and Mott MacDonald forecasts

Source: Cisco VNI and Mott MacDonald forecasts

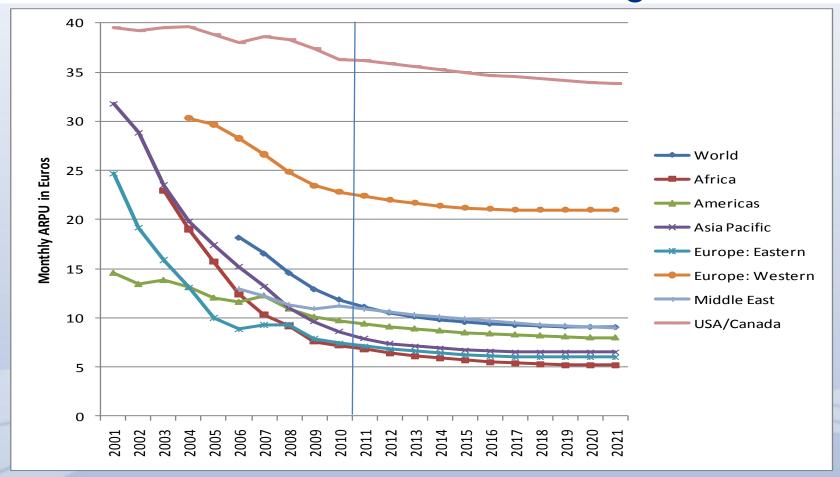


Market Opportunities: Revenue growth rate does not match usage growth





Market Opportunities: ARPU falling whilst usage increasing



MNOs need to radically re-engineer network cost base



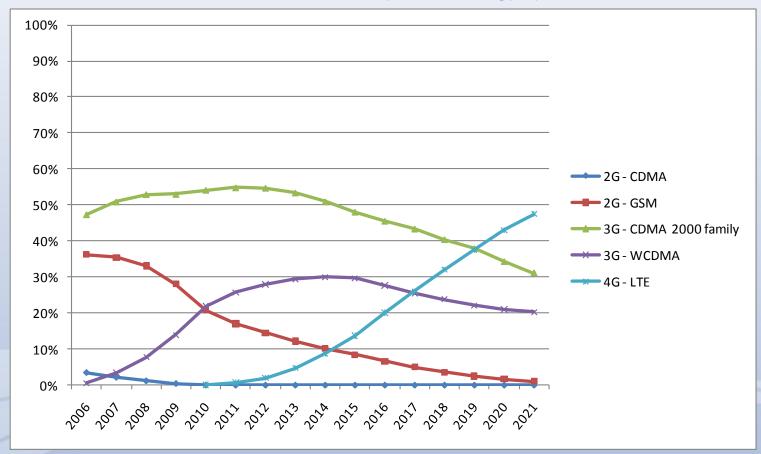
Source: Wireless Intelligence and Mott MacDonald forecasts – Extrapolation of Monthly ARPUs in 2011

Euros based on historic data

Alcatel·Lucent

Market Opportunities: Technology changes in mobile

US & Canada* – forecast shares by technology type





^{*} US is leading in terms of LTE deployment, other markets follow

Summary: What Mobile Operators need:

- New source of revenues
 - From video content distribution
 - M2M opportunities such as smart grid/smart meters
- Decrease in churn
- More spectrum
 - to support ever higher bit rates & LTE deployment
- Cost reduction solutions
 - extended lifetime of 3G assets
 - Video traffic offload or cost reduction
 - Tower/Ran/backhaul sharing
- Coverage increase indoor & outdoor
 - Government & user pressure in developed markets⁷



Business Options for the future of satellite Industry

- Option 1: Leverage on satellite capability to put in place/restore communication facilities in a short time frame in places where price is less critical than mobile access to services.
- Unfortunately the revenues of this type of Niche market are decreasing as the coverage of cellular networks keeps increasing.

Only a growing economy could compensate by allowing more and more people to pay for the high fees associated to such services.



Business Options for the future of satellite Industry 2/2

☐ Option 2: Target a complementary satellite and cellular LTE/UMTS services offer with roaming agreements signed with other cellular operators,

- ☐ Option 3: Deliver Multi-media broadcast for car infotain'ment systems. The major advantages is that there is no direct competition with cellular operators
- Wifi gateways shall be proposed to connect devices smartphones, tablets, net-books) rather than trying to create a market for dual mode sat./cellular devices with 2 chips

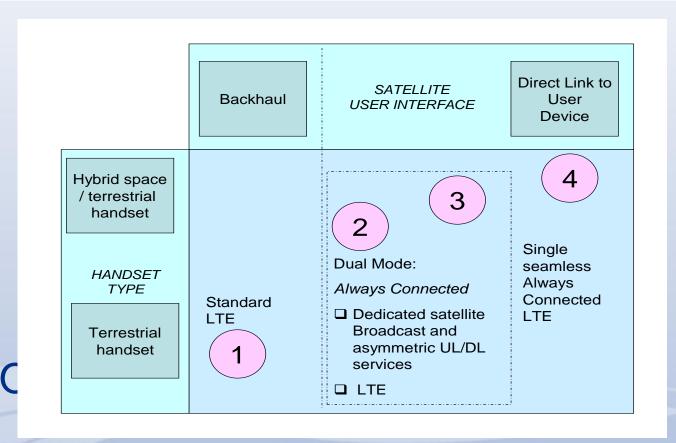


Key considerations

- MSS band (mainly S and L band) based systems is key to the future of the satellite industry
 - Offer direct access to nomadic and mobile end-users
- Generalisation of in-band use of Complementary Ground Component (CGC) terrestrial technologies
 - Regulatory pressure on license holders to maintain an active role of satellite access and to offer integrated satellite-terrestrial services
- Video (streaming, live/broadcast, multicast) and content delivery on the move
 - Drives traffic and market growth to the satellite and cellular industries
- Next Generation Mobile Networks (NGMN) terrestrial systems
 - IP orientation an enabler for satellite based backhauling

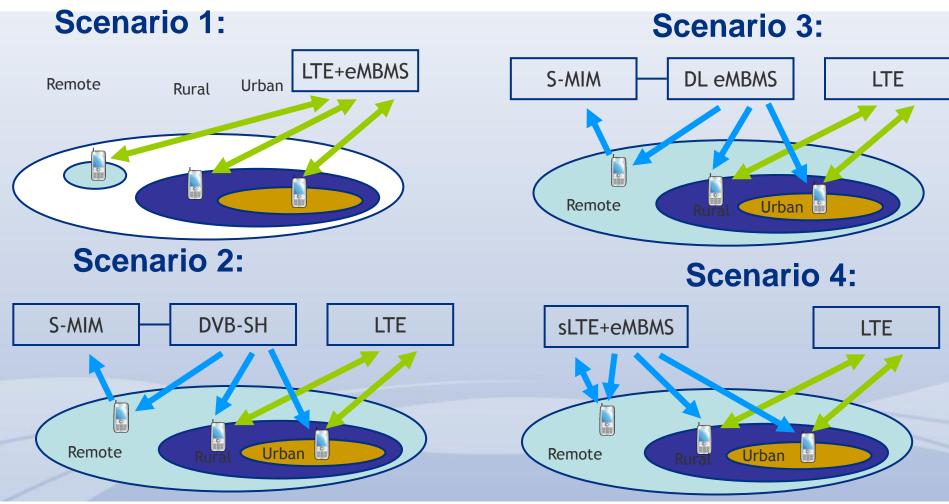


From Options to Proposed Scenarios

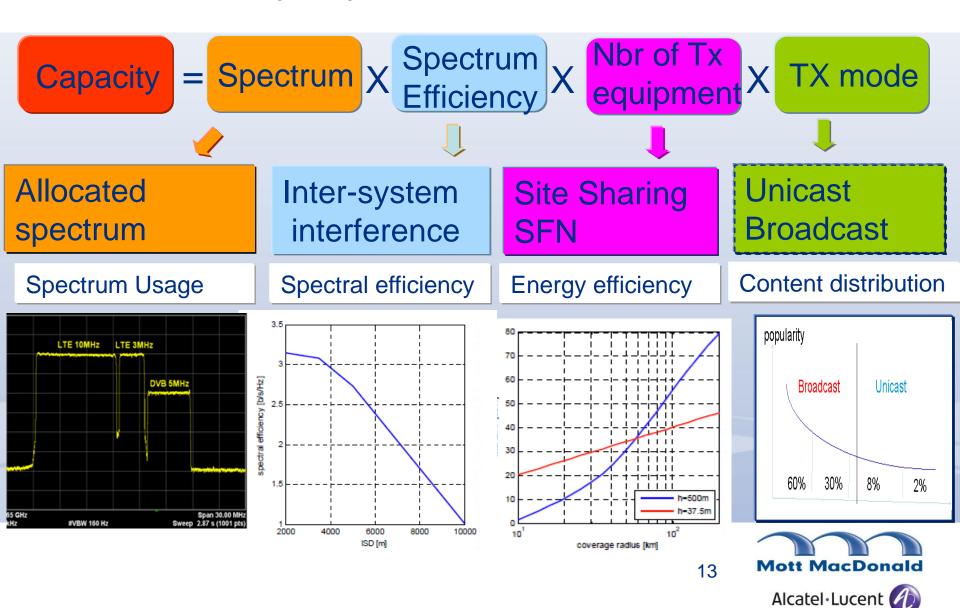




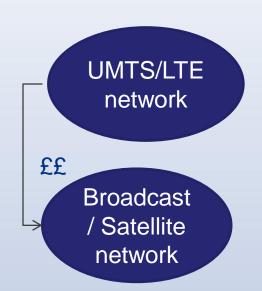
Overview of proposed delivery scenarios



Criteria to assess the Delivery Scenarios from a Performance perspective



Cost Model: assessing the Delivery Scenarios for different use cases



Sat can be:

S-MIM + DVB-SH

S-MIM + S-eMBMS

S-LTE + S-eMBMS

Use Case 1:

a Mobile operator extends its network by using satellite for broadcast and direct access

Use case 2:

a broadcaster becomes a 'satellite & CGC broadcaster' in S-band and offers it services to a cellular operator.

Use case 3:

a Satellite MSS Broadcaster starts with no footprint, introduces CGC and cellular services



Thank You

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